Breathe Life Into Your Next Donor Campaign

How to Balance Emotion with Facts



Why do well-intentioned fundraising campaigns fail?

It's not lack of need or effort.

You can hire the best fundraising consultants. You can set a stretch-yet-realistic goal based on a rock-solid feasibility study.

You can craft a meticulous and authentic appeal for what you'll do with the donations and still not reach your goals.

Campaigns that fail rest on the details about why you need the money. But to truly engage donors, your case for support has to balance sound reasoning with the right amount of emotion, energy, and urgency. And most don't.



Think Beyond the Need

We've helped our clients raise over a billion dollars through compelling campaigns for nonprofits, foundations, and schools.

Your case is more than a brochure, and it has to be more than expected narrative and photos. Be **bold**.

Need alone is not enough to motivate donors. Treat the list on the next slide as your rubric for creating an irresistible case you can share across an array of donor touchpoints – like videos, brochures, and donor meeting presentations.

We want your donor tools to **energize** your campaign committee so they *can't wait to make asks*. And we want your campaign to be **irresistible** to donors.





Elements of a successful case for support



A deep understanding of what your audiences value



A case that
successfully applies
this formula:
Urgency + Emotion
+ Rationale



A compelling name, theme & visual identity



& creative that both leverages and strengthens your organization's brand



Start Here: Values-Centered Audiences for the Rhodes Trust at Oxford University

<u>The Rhodes Trust</u> wanted an expert strategy partner who could help them connect major donors across the globe.

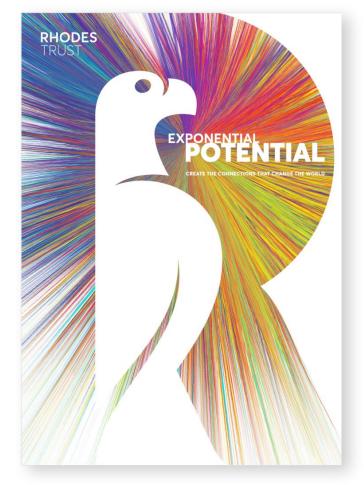
We avoided the inclination to create a hundred different donor personas, though demographically, there were at least that many. Instead we asked ourselves "What are the **values** that **unite** these diverse audiences?

We identified five different core values:

- Personal prestige
- National pride
- Single-issue motivation
- Future motivation
- Personal pride of association

Note: Target donors may value one or more of these.





What Happens When You Center Your Donor's Shared Values?

When you change focus on what donors value your perspective changes from "What can they do for us?" to "What can we do for donors?" And that makes your case much stronger.

The Rhodes Trust was able to unite people through shared values across race, class, gender, and occupation (which is far more inclusive than older models of segmentation.) Equally important: donor communications emphasize how this campaign delivers on what the donors value most. So don't skip this step!





Exercise: What Are Your Community's Shared Values?

Identify **3 to 5** values your donors may share. Do some value equity while others prize legacy?

If you're not sure, now's the time to interview a cross-section of your donors to listen for what they *really* value. Hint: It's not always something they can answer directly. (If someone says they value health, but serve you donuts, what they value is deliciousness.)

Now group them into categories based on what they *care about* that your campaign can deliver. Give each donor type a value-focused name.





What Values-Based Personas Can Look Like



The Leader

Cares deeply about growing their professional reputation



The Visionary

Cares deeply about leaving a legacy of impact



The Dreamer

Cares deeply about the potential of what they can achieve



The Survivor

Cares deeply about improving conditions because of lived experiences



Exercise: What Could Your Values-Based Personas Be?

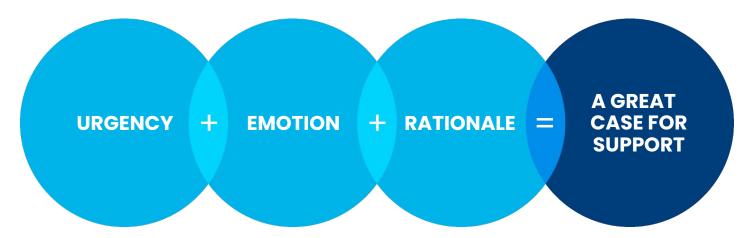
Name	Name	Name	Name
(Should reflect what they value)	Cares deeply about	Cares deeply about	Cares deeply about
Cares deeply about			
(Elaborate on what they value)			



What Will Persuade Your Donors?

Most campaigns make their case based on need, but donors must *feel* something before they give, and know their gift is urgently needed before they'll take action.

Your campaign will resonate with donors when you strike the right balance between urgency, emotion, and rationale.





The Elements of Your Case:



Why now? What's the distinct need that's driving you to conduct this campaign?

Examples: Opportunity to upgrade facilities, a challenge grant, an institutional milestone tied to the end of an ambitious strategic plan.



Why should we care? What can you tap into that will inspire the right emotions in your donors?

Examples: Hope that something they value can truly manifest; peace of mind that the institution they love will be there for their grandchildren; pride in their leadership and community impact.



What's the logic behind your fundraising efforts? What's the reason to believe this campaign will make a difference?

Examples: Expanding needed services, establishing an endowment that creates institutional stability, rising costs of real estate. The Los Angeles LGBT Center leveraged this rationale for their campaign: we previously completed a capital campaigns of a similar size in the past that resulted in significant benefits to those we serve. You can count on us again.



Exercise: Identify the Urgency of Your Campaign

Complete the following sentences 10 times:

"If we **don't** reach our campaign goal, **then** ______ will happen."

What do you notice? Is your last answer more compelling than your first?



Exercise: Identify the Urgency of Your Campaign

Now, complete this sentences 10 times:

"If we **do** reach our campaign goal, **then** ______will happen."

What do you notice? Is your last answer more compelling than your first?

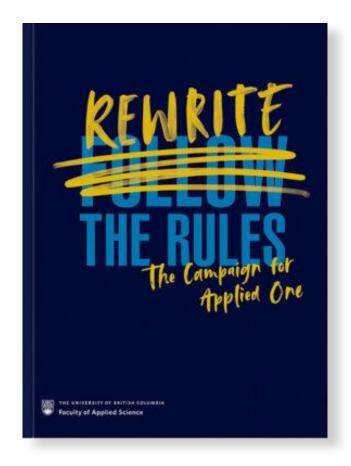


Develop a Great Campaign Name

Why do you need a campaign name? In a word: focus. When you distill your campaign into a core idea, donors will quickly understand its merit. Here's how to create a bold one:

1. MAKE IT EASY TO SAY

You want your campaign to be talked about—and with excitement. If the theme is too long, too academic, or too literal, that won't happen. "Rewrite the Rules" was the name we created for the Faculty of Applied Science at University of British Columbia. It's fun to say and taps the institution's ethos.





2. ENGAGE THE READER

If the name sounds all about you, switch it up so it's about the donor, making it easy to see themselves as part of the story. We created "Never Forget" for Jewish Family & Children's Services Holocaust Center campaign. It's a command that also directly engages the donor.



Like many children of Holocaust survivors, I feel a personal responsibility to honor my father's memories. Education is the most important tool, so that history will not continue to repeat itself.

LYDIA SHORENSTEIN
JFCS Board Member And Chair Of The JFCS Holocaust Center Advisory Council



3. KEEP IT SIMPLE

Your case for support theme is not the place to say everything. Get to the point and write the way people really talk, as **Stanford Humanities Center** did: Think of It This Way.





4. USE VISUAL LANGUAGE

"This is our day!" conjures up the San Francisco Day School campus and creates a sense of urgency. With "our day," the reader imagines the campus and the community.



This is our day!



Let's seize it together.

AS an interestinal Day School, we believe that where underlar and interpretation, are present, clearants dislight in the discovery of connection, in their academic and remainer purchase, in their estimatelyse, and in all that they experience have Sivery day, we help our tadderst emerge as felicible, excentanted learners. Decouse when you do not strakens, sight up with the cold and capacity to take on the strakens, sight up with the cold and capacity to take on the



This takes all of us.

This is an exciting opportunity to increase the impact of our program and to improve the experience of students and teachers.

WENDY HOLCOMBE, CAMPAIGN CO-CHAIR

San Fiancisco Duy School is have today because of the families and educators who partnered to carry the school forward over the years. They invested in 550 Masonic and turned it into the school velve corner to low. They created a filteria, added a gym and improved our caletonis. They built an endowment so support and sustain the people and programs that bring our us in mind. Our community built this school, and now it is out turn to carry if forward.

With your support, the Campaign for San Francisco Day School will allow us to create spaces that match the caliber of our programs and inspire the innate curiosity of our students. The time is now.

Let's do this.



5. EVOKE EMOTION

Santa Rosa Community Health, Unite in Heart, Health, + Justice. This theme ties an emotional topic—justice—to what the organization does—health. The more your donor is moved when reading your theme, the more likely they are to dig into the content.



We're fundraising campaign communications experts. How can we help?

We believe the organizations that make our world better need to be unapologetically bold about what makes them unique. So every day we partner with nonprofits, foundations, and schools to raise more money and attract more people to their work with the urgency their mission demands.

Because when you make your unique case with clarity and conviction, there is no limit to the support your organization can attract.

"Amplify the good" isn't just a pithy tagline. We want to help you achieve your mission *any* way that we can, whether you have a project in mind or not.

Community is one of our greatest strengths, so <u>tell us</u> how this guide helped you!

(And if you have a project in mind, we're just a call or a click away.)



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Let us help you reach your next campaign goals through unapologetically bold campaign strategy, creative, and donor tools. Call us now or visit our website today!

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